

Related Party Procurement

Procurement Policy Summary

WEL Networks Ltd (WEL) procures a range of goods and services that enable the construction, operation and maintenance of our electricity network. While there is a need to ensure procurement delivers value for money, procurement should also ensure quality, safety, efficient and sustainable sourcing.

WEL Networks may engage related parties to deliver services on their behalf across the distribution network. Related parties may be chosen to achieve efficiency through obtaining desired quality/price, ensure high safety standards and retention of the appropriate skills within WEL.

A **related party** means a person that is related to the EDB, where the EDB would be considered as the 'reporting entity' under NZ IAS 24 or any part of the EDB that does not supply electricity distribution services¹.

The current procurement policy as at March 2026 was reviewed in July 2025 (next review is due May 2028).

All work is either designed within WEL Networks or through external contractors with the correct expertise. If designed externally it is reviewed by the WEL Networks design team and/or Contract Managers.

WEL is legally responsible for the design and construction of the network and therefore any work carried out on the network must be completed by authorised contractors who are approved by WEL. These contractors are requested to undertake Health and Safety assessments as part of WEL's PCBU requirements and Public Safety Management systems. The list of approved contractors other than WEL's Contracting department can be found by contacting Customer Services on 0800 800 935.

There are a number of key considerations, constraints and drivers for the work allocation including overall network planning principles, network design, supplier expertise in delivery, supplier availability, price and quality.

Generally, all materials used on the network are sourced and issued through WEL Networks' Distribution Centre irrespective of who undertakes the work, to ensure consistency in products used as well as quality and pricing. As these materials are purchased by WEL from unrelated third parties, and issued to jobs at cost with no mark-up (all work orders sit under the WEL Company); material costs are not considered under the related party valuation rules.

In the case of the Tier 1s contractors, they use WEL-provided equipment (e.g. transformers, all switching gear, and all cable) with everything else being provided by them.

¹ Commerce Commission, *Electricity Distribution Services Input Methodologies Determination 2012 – consolidated as of 23 June 2026*

Classification of related party procurement

WEL Networks splits its operational and capital expenditure into a number of categories. These categories serve as the basis for who may be engaged to undertake the work.

Classification	Category	Description	Supplier
OPEX	Service Interruptions & Emergencies	These are usually first response costs that either fix or make safe lines/equipment that have been damaged due to weather events, human interaction e.g. car v poles and general faults.	WEL's Contracting division undertakes this work.
	Planned Maintenance	These are small, planned jobs to ensure the network and buildings are working efficiently and effectively.	WEL's Contracting division completes the majority of this work unless there is insufficient capacity or a higher skill set is held by an approved contractor.
	Vegetation Management	Tree maintenance plays a vital role in delivering a safe and reliable power supply to our communities.	WEL's Contracting division will undertake the work where critical unless the vegetation owner chooses another approved contractor. From September 2025 all vegetation work is outsourced to a preferred supplier.
	Business support	Directors providing governance services to the WEL Group.	WEL's Directors as appointed by the WEL Trust.
CAPEX	Network projects	Network projects tend to be planned in advance, e.g. substation upgrades.	WEL's Contracting division and other approved external contractors. Contractors are selected based on capacity and skill set.
	Asset replacement	Work under this category is largely improvement projects and planned in advance e.g. pole/crossarm replacements or cable conducting. They also include 2 nd response fault jobs when the jobs require asset replacements rather than just maintenance.	WEL's Contracting division and other approved contractors. Contractors are selected based on capacity and skill set. Tier 1 Contractors are allocated some of this work in FY26.
	Customer Initiated Works	These works include subdivisions, new connections, asset relocations etc.	This has been outsourced to two Tier 1 Contractors starting April 2023, with new customer connection tasks and 33kV jointing works delivered by WEL's Contracting division.

Examples of procurement by category

Example	Practical application of Policy	Supplier used	Reason for supplier used	How cost is determined	Change from Prior year?
<i>Service Interruptions & Emergencies</i>					
Part Power Customer has called as there is part power at their site. Red phase missing. Faultman was dispatched and replaced blown 63 Amp fuse in service pillar and load checked.	A work order is automatically created at the time a fault call is made and a faultman is dispatched. Due to the unknown nature of fault work, the work required is assessed on the job. This example was completed by a Faultman and did not require additional planning or design work.	WEL's Contracting division	To utilise the expertise and services of a stand-by team who are available 24/7.	Labour rate is based on average salary costs plus overheads. Average salary costs are based on average productivity/ billability levels.	None
<i>Planned Maintenance</i>					
Circuit Breaker Maintenance Six-yearly planned maintenance of an 11kV vacuum circuit breaker at the Peacockes Rd substation.	Maintenance jobs are divided equally over maintenance cycles. A maintenance plan is produced that includes routine maintenance and automatically creates a work order once the task is due for maintenance. Work included in maintenance plan such as the example given, is pre-approved by the Maintenance manager and is reviewed by the planning team once work order is created before being given to the scheduling team and dispatched for completion.	WEL's Contracting division	To utilise the expertise and services of teams with knowledge of WEL's network.	Labour rate is based on average salary costs plus overheads. Average salary costs are based on average productivity/ billability levels.	None
<i>Vegetation</i>					
Monthly line inspection 100% of the network is required to be inspected for possible vegetation issues. The vegetation costs include line inspection and cuts.	When vegetation poses a danger to the network WEL is obligated to undertake the work to remove the danger. If trees are on private land and within the Growth Limit Zone a notification letter is given to the land owner and at this point the owner has a choice of who they use to trim the trees.	WEL's Contracting division and other contractors	Customers have the ability to choose contractors. WEL's Contracting division is used for critical cuts.	Labour rate is based on average salary costs plus overheads. Average salary costs are based on average productivity/ billability levels.	None

<i>Business Support</i>					
Director Fees Fees paid to Directors for providing governance services to the WEL Group.	The WEL Trust appoints directors for the WEL Group. There must be no less than four or no more than seven directors at any time. Directors are paid for their services at a fee set by the WEL Trust according to their role on the Board.	WEL's Directors	WEL Directors are appointed by the WEL Trust in line with the Company constitution.	Directors are paid a fixed fee which is set by the WEL Trust, and reviewed on a 3 yearly basis.	None
<i>Asset replacement</i>					
Asset Replacement Cross Arm This job was scoped in March 2024 for the FY24/25 annual works list, with a level 1 (18 month) priority. It was replaced in November 2025.	This was included in the annual Asset Management Plan. The work was designed and costed within WEL Networks and due to the financial value it was approved by the GM Asset Management. The project was then scheduled for completion.	WEL's Contracting division	Supplier has been chosen based on expertise and availability.	Labour rate is based on average salary costs plus overheads. Average salary costs are based on average productivity/ billability levels.	None
<i>Network projects</i>					
Split to new TEK Feeder This solves the security issue of existing TEKCB3 feeder due to high customer numbers, by adding new TEKCB6 feeder and transferring customers to it, as well as other benefits.	This was included in the annual Asset Management Plan. The work was designed and costed within WEL Networks and due to the financial value it was approved by the Asset Management GM. The project was then scheduled for completion.	WEL's Contracting division	Supplier has been chosen based on expertise and availability.	Labour rate is based on average salary costs plus overheads. Average salary costs are based on average productivity/ billability levels.	None
<i>Customer Initiated Works</i>					
Subdivision Customer request for a 33kV export connection (Solar Farm).	A customer requested the connections via an initial request form. This request was scoped, designed, costed and approved within WEL. A quote was sent to the customer for their contribution towards the project. Once the customer accepted the quote and a deposit was made, the work was allocated for completion.	WEL's Contracting division	Supplier has been chosen based on expertise and availability.	Labour rate is based on average salary costs plus overheads. Average salary costs are based on average productivity/ billability levels.	None

Market Testing

Category	Type of test	Last tested	Comments
Service Interruptions & Emergencies	Labour and plant rate comparison	2026	Labour rates are calculated as actual cost plus an allocation of overheads. These labour rates are compared against contractors for reasonableness, however the related party is solely used and the department is run on a break even basis*
Planned Maintenance	Labour and plant rate comparison	2026	Labour rates are calculated as actual cost plus an allocation of overheads. These labour rates are compared against contractors for reasonableness however the related party is used in the first instance**
Vegetation Management	Tender	2026	For vegetation work, customers can choose the supplier, therefore WEL's Contracting division has to be competitive in its pricing to ensure they retain the work. Following a study and tender process, this was outsourced from September 2025 to a preferred supplier.
Business Support	None	Never tested	WEL Directors are appointed by the WEL Trust in line with the Company constitution. Director fees are set by the Trust, and are reviewed 3 yearly.
Network projects	Labour and plant rate comparison	2026	Rates are compared annually between related party and external contractors.
Asset replacement	Labour and plant rate comparison	2026	Rates are compared annually between related party and external contractors.
		2023	SEIs rates were compared at the start of the Tier 1 contracts
Customer Initiated Works	Labour and plant rate comparison	2026	This has been outsourced to Tier 1 partners, with new customer connection tasks and 33kv jointing work still delivered by WEL's Contracting division.

*The related party is primarily utilised for this category due to the unknown nature of the work. This work relies on teams being available 24/7 and therefore WEL, through its related party, has a first response team that are on standby to be able to attend faults at short notice. This reduces response time and utilises the knowledge, expertise and intellectual property of the staff in-house.

**The related party is used primarily for this category as it has a team of skilled and qualified personnel to complete the work. It involves having knowledge of the network, which is less likely to apply to external contractors.